



Paper to be presented at the International Conference on

Organizations, institutions and innovation in the ICT sector: Where do we stand?

Conference organized by Institut-Mines Télécom, Télécom École de Management in Paris, 25-26 June 2012

Governance and Entrepreneurship: The Obama Administration, Cleantech Startups and ICT; A Fuzzy-Set/Qualitative Comparative Analysis

Serdar TÜRKELI UNU-MERIT / MGSoG International Conference "Organizations, Institutions and Innovation in the ICT sector: where do we stand?" June 25-26, 2012 Paris, France

Governance and Entrepreneurship: The Obama Administration, Cleantech Startups and ICT; A Fuzzy-Set/Qualitative Comparative Analysis Serdar Türkeli, M.Sc., PhDc,

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Abstract

This paper investigates multi-conjunctural causation (and associated governance) patterns of the emergence of clean technology innovation and startups. The theoretical-analytical framework is based on ten (10) themes typology for eco-innovation policy making and evaluation (Kemp, 2011). This framework is further detailed into its sixteen (16) indicative markers concerning emerging and new technologies. These indicative markers are discussed through the details of the Obama Administration's Startup America Initiative (5 policy areas and 28 policy actions). Accordingly, the framework markers- and the initiative-informed thirty four (34) variables are selected. These variables, as targeted micro-enablers by the initiative, are then used to construct five (5) causal macro-conditions governing the emergence of clean technology innovation and startups. These causal conditions are defined as 1) Governance Institutions, 2) Knowledge Sophistication, 3) Market Configuration, 4) Access to Finance, and 5) Governance ICT. The results of fs/QCA for 38 countries selected from the EU27 and G20 show that the locus of the emergence of clean technology innovation and startups is Knowledge Sophistication. Simply, networks are central, the sophistication of the Knowledge Triangle (Education, Research, Innovation or University, Intermediaries, Industry) is a necessary condition, however, not a sufficient solution in itself, so, incomplete. Market Configuration and Governance Institutions, although they are not that central to the process as Knowledge Sophistication is, these two conditions play a complementary role, according to low levels (or absence), and high levels (or presence) of Access to Finance, respectively; and by coupling with Knowledge Sophistication, the overall solution define the multi-conjunctural causation (and associated governance) pattern of the emergence of clean technology innovation and startups. Therefore, "the Enabler Triangle" (State-Finance-Market), around the Knowledge Triangle (Education, Research, Innovation / University, Intermediaries, Industry) is defined, and it is detected that Governance ICT has embedded features and cultivates both the Enabler Triangle around the locus, and the locus itself, which is the Knowledge Sophistication (the Knowledge Triangle). The associated policy design and action guide is provided.

Keywords: Governance, Entrepreneurship, The Obama Administration's Startup America Initiative, Clean Technology Innovation, ICT, FS/QCA

JEL: O38, Q58, L26, P52, C02

1. Introduction

This paper investigates the separate and combined influence of the causal conditions which lead to multiple conjunctural causation patterns that lie beneath the emergence of clean technology innovation and startups in various political geographies and economies throughout the world. Once these patterns are identified, designing and implementing a policy and a governance design, a concrete action agenda about green entrepreneurship become a much more evidence-based, well-informed practice.

1.1. Theoretical-Analytical Framework

Paper draws on the theoretical-analytical framework of ten themes for eco-innovation policy (Kemp, 2011). Kemp's chain-linked and interactive ten themes typology serves as an institutional-evolutionary framework for eco-innovation policy-making and policy evaluation: 1) Identified barriers, 2) Preventing windfall profits, 3) specific versus generic support policies, 4) balance between policy measures and timing, 5) targeted spending in technological areas 6) missions, 7) strategic policy intelligence, 8) portfolios, 9) policy learning, and 10) policy coordination and public-private interactions (*for further details please refer to (Kemp, 2011)*).

1.2. Ten Themes and Emerging/New Technology Indicative Markers

Concerning emerging/new technologies, the ten themes framework is further detailed into its sixteen (16) indicative markers, all of which are related to one or more themes since the themes are chain-linked and interactive. Table 1 below provides a full overview of the literature behind and empirical review associated.

No	Markers for Emerging /New Technology Gov.	Core Shift	Literature	(Kemp , 2011) Theme	Theme Activity (Kemp,2011)	Empirical Base in (Kemp, 2011)
1	Observed Barriers	From market/system failure approach to (emerging) technology-specific barriers	(Remoe, 2008); (Bleischwitz et al., 2009); (Jacobsson and Johnson, 2000); (Hekkert et al., 2007); (Bergek et al., 2008)	1	Learning about different types of barriers for different types of innovation	*Euro barometer Survey Eco-Efficient Innovations *Eco-innovation Observatory Benchmark on Eco- innovation Resource Efficiency
2	Technological Opportunities	From technology foresights to (emerging) technology-specific portfolios	(Jacobsson <i>et al.</i> , 2009); (Edler and Georghiou , 2007); (Ehret and Dignum, 2010)	8 3	Formation of adaptive (high and low risk) technology specific portfolios and options	*A portfolio approach by the European Strategic Technology Plan (SET-Plan)
3	Prioritization and Targeting of Research Areas	From targets to technology-specific R&D / innovation funding gaps	(Newell, 2010); (Gassler et al. 2008); (Edler and Georghiou, 2007); (Ehret and Dignum, 2010)	53	Analysis of Innovation Funding Gaps acc. to targets	*Energy Technology Perspectives Report by International Energy Agency (IEA)
4	Good Mix of Policy	From generic/static policy measures to tech-specific, dynamic (timing), regulation/incentive balance in adoption and creation technology	(Kemp, 2000); (Popp, 2006); (Newell, 2010); (Sartorius and Zundel, 2005); (OECD, 2011); (Pontoglio, 2010); (Edler et al, 2007)	4	Policy measures analysis for working balance of regulations and incentives	*EU Emissions trading system (ETS)
5	Ambitious Systemic Targets	From overambitious market share targets to ambitious tech- specific, sub- systemic, sub-targets under new umbrella missions	(Janicke, 2011); (Keith S. ,2008); (Soete and Arundel, 1993); (Edler and Georghiou, 2007); (Ehret and Dignum, 2010)	6 3	Economic feasibility and social acceptability of adoption of new technologies	*CO2 Reduction, cases of the Netherlands and the U.K. transport inter- modality
6	Diversity in Research and Innovation	From technology foresights to (emerging) technology-specific portfolios	(Jacobsson <i>et al.</i> , 2009); (Stirling ,1998)	83	Formation of adaptive (high and low risk) technology specific portfolios and options	*A portfolio approach by the European Strategic Technology Plan (SET-Plan)
7	Positive External Economies	From overambitious market share targets to ambitious tech- specific, sub- systemic, sub-targets under new umbrella missions	(Bergek et al, 2008); (Keith S. ,2008); (Soete and Arundel, 1993); (Edler and Georghiou, 2007); (Ehret and Dignum, 2010)	63	Economic feasibility and social acceptability of adoption of new technologies	*CO2 Reduction, the Netherlands and the U.K. transport inter- modality
8	Improvement of Innovation System	From state/market dichotomy to multi- level governance	(OECD, 1999); (Braun, 2008); (Borrás, 2009); (Schrama and Sedlacek, 2003); (Kaiser and Prange, 2005); Dries <i>et</i> <i>al.</i> (2006)	10	Horizontal and vertical coordination	*MIP (Milieu- innovatie platform) Flanders Belgium

Table 1 – Ten Themes and Indicative Markers for Emerging/New Technology

9	Regulatory Barriers in Entry/Exit	From state/market dichotomy to multi- level governance	(Metcalfe et al. 1998); (Carlsson et al, 2003) ; (OECD, 1999); (Braun, 2008); (Borrás, 2009); (Schrama and Sedlacek, 2003); (Kaiser and Prange, 2005); Dries <i>et</i> <i>al.</i> (2006)	10	Horizontal and vertical coordination	*MIP (Milieu- innovatie platform) Flanders Belgium
10	Regulatory Capture	From state/market dichotomy to multi- level governance	(Jacobson, Bergek, 2011); (Dries, et al., 2006); (OECD, 1999); (Braun, 2008); (Borrás, 2009); (Schrama and Sedlacek, 2003); (Kaiser and Prange, 2005); Dries <i>et al.</i> (2006)	10	Horizontal and vertical policy coordination	*MIP (Milieu- innovatie platform) Flanders Belgium
11	Policy Adjustment	From generic/static policy transfers to tech-specific /dynamic (timing) regulation/incentive balance in adoption and creation local policies	(Kletzan-Slamanig <i>et al.</i> , 2009); (Nauwelaers and Wintjes, 2008); (Kaiser and Prange, 2005); (Borrás, 2009); (Verbong et.al,2008)	9	Analysis of additionality effects / Evaluation of policy mixes	* Environmental Technologies Action Plan (ETAP)
12	Knowledge Absorption	From closed systems approach to interactive and engaged systems	(Fu et. Al, 2010); (Smits and Kuhlmann, 2004)	7	Strategic interaction with different intelligences in sustainability claims/ Benefits for social and technological innovation solutions	* European Road Transport Research Advisory Council (ERTRAC)
13	Opportunities of Related Variety	From technology foresights to (emerging) technology specific portfolios	(Cooke 2001); (Cooke,2008); (Edler and Georghiou (2007); (Ehret and Dignum, 2010); (Jacobsson <i>et al.</i> , 2009)	8 3	Formation of adaptive (high and low risk) technology specific portfolios and options	*A portfolio approach by the European Strategic Technology Plan (SET-Plan)
14	Socially and Financially Sustainable Policy	From overambitious market share oriented policy to ambitious tech-specific, sub- systemic, sub-targets micro-policies under new umbrella missions	(Kemp, 2000); (Popp, 2006); (Newell, 2010) (OECD, 2011); (Sartorius and Zundel, 2005); (Pontoglio, 2010); (Edler and Georghiou (2007); (Ehret and Dignum, 2010)	3 4	Specific and generic policy measures analysis, for working balance of regulations and incentives	*CEP (Public-private partnership), NIP (programme), NOW (organization) in Germany, Fuel Cell Vehicles, Hydrogen Fuel Cell Vehicles Germany
15	Policy Learning	From generic/static policy transfers to tech-specific, dynamic (timing) regulation/incentive balance in adoption and creation local policies	(Kletzan-Slamanig <i>et al.</i> , 2009); (Nauwelaers and Wintjes, 2008); (Kaiser and Prange, 2005); (Borrás, 2009); (Howlett, 2005)	9	Analysis of additionality effects / Evaluation of policy mixes	* Environmental Technologies Action Plan (ETAP)
16	Policy Signals	From technology- blind fiscal supports to tech-specific startups / SMEs supports	(Brouwer et al., 2002)	2	Avoid windfall profits	*Impact Assessment WBSO (Research and Development (Promotion) Act

2. The Obama Administration's Startup America Initiative

The Obama Administration's entrepreneur-focused policy design has been announced on January 31st 2011. Five policy areas of the Startup America Initiative are:

- 1. *Unlocking access to capital* to fuel startup growth, in terms of expanding access to capital for high-growth startups;
- 2. Connecting mentors and education to entrepreneurs, in terms of expanding entrepreneurship education and mentorship programs that empower entrepreneurs;
- 3. *Reducing barriers* and making government work for entrepreneurs, in terms of identifying and removing unnecessary regulatory barriers to high-growth startups;
- 4. *Accelerating innovation* from "lab to market" for breakthrough technologies, in terms of strengthening commercialization of research and development which can generate innovative startups and entirely new industries;
- 5. Unleashing market opportunities in industries like healthcare, *clean energy*, and education, in terms of expanding collaborations between large companies and startups. (Source: http://www.whitehouse.gov/economy/business/startup-america/progress-report)

2.1 Policy Areas and Contents

In this section, the five policy areas and associated policy content are given in detail. In total, there are 28 policy headlines are present.

Foncy Ar	reas	Folicy Content
1.	Unlocking Access	1. Impact Investment Initiative
	to Capital	2. Early-Stage Innovation Initiative
		3. Unlocking More Startup Capital
		4. Eliminating Capital Gains Taxes on Small Business Investments
		5. Simplifying Tax Credits for Investment in Lower-Income Communities
2.	Connecting	6. Connecting Clean Energy Startups with Experienced Mentors
	Mentors	7. Creating New Incubators for Military Veterans Starting High-Growth Businesses
		8. Nationwide Center for Teaching Innovation and Entrepreneurship in Engineering
		9. Funding Clean Energy Business Competitions for Students Nationwide
		10. Advancing Youth Entrepreneurship Education
3.	Reducing Barriers	11. Attracting and Retaining Immigrant Entrepreneurs
		12. Reducing Student Loan Burdens for Young Entrepreneurs
		13. Boosting Access to Seed Grants for Innovative Startups
		14. Faster Patent Applications
		15. Listening to America's Entrepreneurs
4.	Accelerating	16. Directed Federal Agencies to Speed Up Research Breakthroughs
	Innovation	17. Created an Innovation Corps to Help Scientists Launch Startups
		18. Launched i6 Challenges for Regional Innovation
		19. Strengthening High-Growth Clusters through a Jobs and Innovation Accelerator Challenge
		20. Funding Innovation Ecosystems for Clean Energy
		21. Unlocking Federal Technologies for "America's Next Top Energy Innovator"
		22. Speeding Up Technology Licensing for Biomedical Startups
		23. Inventing a New Patent System
5.	Unleashing	24. A Policy Challenge to Accelerate Innovation in Health, Energy, and Education
	Market	25. Shrinking Electricity Bills with Open Energy Data
	Opportunities	26. Unlocking the Power of Open Education Data
		27. Empowering Consumers with Open Health Data
		28. Creating a National Platform for Healthcare Innovation

 Table 2 - The Obama Administration's Startup America Initiative (1)

2.3 Policy Contents and Actions

In this section, related concrete policy actions are listed from official reports and announcements.

Toncy Area / Content	i oncy Action
1- Unlocking Access to Capital	
Impact Investment Initiative	"The U.S. Small Business Administration (SBA) is committing up to \$1 billion over the next five years, at no new cost to taxpayers, as a match to private-sector funds investing in areas of national priority, including underserved markets and emerging sectors like clean energy and education. The SBA licensed the first Impact Investment Fund in Michigan, providing up to \$130 million in capital to high-growth businesses throughout the state." [1]
Early-Stage Innovation Initiative	"The U.S. Small Business Administration (SBA) is committing up to \$1 billion over the next five years, at no new cost to taxpayers, as a match to private-sector investment in early-stage innovative startups – helping them bridge the "valley of death" between seed financing and traditional financing." [2]
Unlocking More Startup Capital	"Addressing Congress in September 2011, the President Obama pledged to slash the red tape that prevents too many rapidly growing startup companies from raising capital and going public. The President's Startup America Legislative Agenda includes responsible bipartisan measures to facilitate access to capital for startups, including creating an "IPO on-ramp" for emerging growth companies, raising the cap on "mini-offerings," and enabling small-dollar investments through crowd-funding." [3]
Eliminating Capital Gains Taxes on Small Business Investments	"The President signed a series of bipartisan bills that eliminated capital gains taxes for certain small business investments held for at least five years – an important incentive to fuel private investment in startups and other small businesses. The President is calling on Congress to make this tax cut permanent." [4]
Simplifying Tax Credits for Investment in Lower-Income Communities	"Through reforms to the existing New Markets Tax Credit program, the Treasury Department has committed to making it easier for community development banks to attract private-sector investment in startups and small businesses operating in lower-income communities." [5]
2- Connecting Mentors	
Connecting Clean Energy Startups with Experienced Mentors	"The U.S. Small Business Administration (SBA) and the Department of Energy (DOE) launched the Entrepreneurial Mentor Corps program, funding four clean energy business accelerators that together matched experienced mentors to 100 clean energy startups across the country." [6]
Creating New Incubators for Military Veterans Starting High-Growth Businesses	"The Department of Veterans Affairs (VA) established two integrated business accelerators focused solely on helping our Veterans launch and sustain their own businesses: Veteran Entrepreneurial Transfer (VETransfer), a non-profit business incubator providing physical office space and shared services, and the VetSuccess Employment Accelerator (VetSEA), providing a suite of online tools and resources." [7]
Nationwide Center for Teaching Innovation and Entrepreneurship in Engineering	"The National Science Foundation (NSF) has awarded a \$10 million grant over five years to launch a national center for teaching innovation and entrepreneurship at the nearly 350 engineering schools throughout the U.S." [8]
Funding Clean Energy Business Competitions for Students Nationwide	"To support and empower the next generation of American clean energy entrepreneurs, the Department of Energy (DOE) announced \$2 million to fund the National University Clean Energy Business Challenge, creating a network of regional student-focused clean energy business creation competitions." [9]
Advancing Youth Entrepreneurship Education	"The Departments of Education and Labor are advancing a youth entrepreneurship agenda that infuses entrepreneurship education into a range of existing programs. This agenda includes a new National Education Startup Challenge, inviting middle school, high school, and college students to develop an innovative solution to an education problem and prepare a business plan for a new company or non-profit organization to deliver that solution." [10]
3- Reducing Barriers	
Attracting and Retaining Immigrant Entrepreneurs	"Because we can't wait for Congress to enact the President's blueprint for a 21st century immigration system, the Obama Administration is taking executive action to streamline existing visa pathways for immigrant entrepreneurs, retain more foreign-born science and technology graduates from U.S. universities, facilitate immigration by top researchers, and help U.S. startups and other companies compete for global talent." [11]
Reducing Student Loan Burdens for Young Entrepreneurs	"President Obama has announced new executive actions to make it easier for young entrepreneurs and other graduates to manage student loan debt, including a "Pay As You Earn" proposal to let borrowers cap their monthly federal loan payments at 10% of their income, with any remaining debt balance forgiven after 20 years." [12]
Boosting Access to Seed Grants for Innovative Startups	"Each year, the federal government provides \$2.5 billion in seed funding for small businesses meeting national research needs, through the Small Business Innovation Research (SBIR) and related programs. President Obama signed legislation that will increase this funding level

 Table 3 - The Obama Administration's Startup America Initiative (2)

	significantly over the next six years, and the U.S. Small Business Administration has reinvented the SBIR.gov website to help companies' access opportunities across eleven federal agencies."[13]
Faster Patent Applications	"The U.S. Patent and Trademark Office (USPTO) is giving innovators more control over the timing of their patent applications, including a new 12-month fast track." [14]
Listening to America's Entrepreneurs	"Top Administration leaders hit the road and met with over 1,000 entrepreneurs across the country to identify the most important ways to make government work better for high-growth startups." [15]
4 - Accelerating Innovation	
Directed Federal Agencies to Speed Up Research Breakthroughs	"Breakthroughs in science and engineering create foundations for new industries, new companies, and new jobs. The President has directed all federal agencies with research facilities to accelerate the transfer of innovations from "lab to market," marshaling the nearly \$150 billion a year that the federal government invests in research and development." [16]
Created an Innovation Corps to Help Scientists Launch Startups	"The National Science Foundation (NSF) has launched the Innovation Corps (I-Corps), a public-private partnership that connects NSF-funded teams of scientists with mentors from the technology, business, and venture capital communities – allowing researchers to transform their work into marketable technologies." [17]
Launched i6 Challenges for Regional Innovation	"The Commerce Department's i6 Challenge funds regional collaborations to bring innovative, ground-breaking ideas from the lab to the marketplace, creating new ventures and jobs across the United States." [18]
Strengthening High-Growth Clusters through a Jobs and Innovation Accelerator Challenge	"The Department of Commerce, in coordination with sixteen federal agencies, has created the \$33 million Jobs and Innovation Accelerator Challenge, spurring high-tech growth in 20 urban and rural regions around the country." [19]
Funding Innovation Ecosystems for Clean Energy	"Through its Innovation Ecosystems Initiative the Department of Energy is funding regional collaborations across the country that accelerates the movement of cutting-edge energy efficiency and renewable energy technologies from university laboratories into the marketplace." [20]
Unlocking Federal Technologies for "America's Next Top Energy Innovator"	"America's Next Top Energy Innovator is a program to dramatically reduce the cost and paperwork for startups to license the Department of Energy's 15,000 unlicensed patents, bringing more of these new energy technologies to the U.S. marketplace." [21]
Speeding Up Technology Licensing for Biomedical Startups	"The National Institutes of Health (NIH) has developed new streamlined agreements for startups to license federal biomedical inventions. These agreements allow a startup company to take ideas sitting on the shelf, attract additional investments, and turn these inventions into life-saving products." [22]
Inventing a New Patent System	"The America Invents Act was passed with President Obama's strong leadership after nearly a decade of effort to reform the Nation's outdated patent laws, helping entrepreneurs and innovators avoid costly delays and unnecessary litigation, and letting them focus instead on innovation and job creation." [23]
5 - Unleashing Market Opportunities	
A Policy Challenge to Accelerate Innovation in Health, Energy, and Education	"Through the Startup America Policy Challenge, the White House is asking entrepreneurs and the broader public for ideas on how we can accelerate entrepreneurial innovation in three priority industries: healthcare, clean energy, and education. Students and other solvers then compete to translate the best ideas into "Policy Business Plans," which will be shared with top Administration officials." [24]
Shrinking Electricity Bills with Open Energy Data	"Green Button is the common-sense idea that electricity customers should be able to download their own detailed household or commercial electricity usage data from their utility website. Entrepreneurs can then build tools to help consumers conserve energy and save money." [25]
Unlocking the Power of Open Education Data	"The Education Data Initiative will harness the power of open data and unleash the creativity and entrepreneurial spirit of educators and innovators all over the country. The Department of Education is allowing students to easily download and share their Federal Student Aid data, and is opening up other data resources to foster new tools for students, parents, and teachers." [26]
Empowering Consumers with Open Health Data	"Blue Button provides a secure way for patients to download their health information and share it with health care providers, caregivers, and others they trust. Over 80 million Americans who have health insurance or benefits from the Veterans Administration, Medicare, the Department of Defense, and certain private-sector companies now have access to Blue Button, which promises to fuel innovative new products and services to help Americans manage their health." [27]
Creating a National Platform for Healthcare Innovation	"The Administration is encouraging a nationwide series of Innovation Exchanges, where early-stage innovators are matched with major healthcare organizations to pilot new solutions in health information technology (IT)." [28]

3. Putting them all together

In this section, each policy action, which is in parallel and compatible with the ten themes framework (Kemp, 2011) and the frameworks' indicative markers for emerging and new technologies, is underlined. The policy areas, content and actions are then again well-matched with (these framework markers- and the initiative-informed) micro-conditions, the targeted enablers by the initiative.

		TATING AN TIL MARK STITLE I ATAMI	
Theme	Emerging	Policy Action	Framework Markers and Initiative-informed Micro-conditions
	/New Tech.		(WEF Codes - Names)
		Unlocking Access to Capital	
Theme I- 10	91-1 WI	"The U.S. Small Business Administration (SBA) is committing up to <u>\$1 billion</u> over the next five years, at no new cost to taxpayers, as a match to private-sector funds investing in areas of national priority, including underserved markets and emerging sectors like clean energy and education. The SBA licensed the first Impact Investment Fund in Michigan, providing up to <u>\$130 million</u> in capital to high-growth businesses throughout the state." [1]	7.07 Reliance on professional management 1.05 Irregular Payments and Bribes 8.01 Availability of financial services 8.05 Venture capital availability 10.04 E-participation
Theme I- 10	91-1 WI	"The U.S. Small Business Administration (SBA) is committing up to <u>\$1 billion</u> over the next five years, at no new cost to taxpayers, <u>as a match to private-sector investment in early-stage innovative</u> startups – helping them bridge the "valley of death" between <u>seed financing</u> and traditional financing." [2]	7.07 Reliance on professional management 1.05 Irregular Payments and Bribes 8.01 Availability of financial services 8.05 Venture capital availability 10.04 E-participation 8.04 Ease of access to loans
Theme 1- 10	91-1 WI	"Addressing Congress in September 2011, the President Obama pledged to slash <u>the red tape</u> that prevents too many rapidly growing startup companies from raising capital and going public. The President's Startup America Legislative Agenda includes responsible bipartisan measures to facilitate access to capital for startups, <u>including creating an "IPO on-ramp" for emerging growth</u> companies, raising the cap on "mini-offerings," and enabling small-dollar investments through crowd-funding." [3]	 Burden of government regulation Financing through local equity market I.11 Efficiency of legal framework in challenging regulations I.21 Strength of investor protection 8.06 Soundness of banks 10.04 E-participation
Theme I- 10	91-1 WI	"The President signed <u>a series of bipartisan bills</u> that eliminated capital gains taxes for certain small business investments held for at least five years – an important incentive to fuel private investment in startups and other small businesses. The President is <u>calling on Congress</u> to make this tax cut permanent." [4]	1.11 Efficiency of legal framework in challenging regulations. 6.04 Extent and effect of taxation 8.06 Soundness of banks 10.04 E-participation Index
Theme I- 10	91-1 WI	"Through reforms to the existing New Markets Tax Credit program, the Treasury Department has committed to making it easier for community development banks to attract private-sector investment in startups and small businesses operating in lower-income communities," [5]	6.04 Extent and effect of taxation 8.06 Soundness of banks 6.15 Degree of customer orientation 6.16 Buyer sophistication 10.04 E-participation

Table 4 - Putting them all together

	7.07 Reliance on professional management 5.05 Quality of management schools 5.07 Availability of research and training services 10.04 E-Participation	10.04 E-Participation 8.01 Gov't prioritization of ICT 8.02 Importance of ICT to Gov't vision	5.07 Availability of research and training services12.06 Availability of scientists and engineers12.02 Quality of scientific research institutions10.04 E-Participation	5.02 Tertiary education enrollment, gross % 5.04 Quality of math and science education	5.03 Quality of the educational system 5.04 Quality of math and science education		1.11 Efficiency of legal framework in challenging regulations. 7.08 Brain drain	8.02 Affordability of financial services8.04 Ease of access to loans8.06 Soundness of banks10.04 E-Participation	 1.05 Irregular Payments and Bribes 12.02 Quality of scientific research institutions 9.02 Firm-level technology absorption 11.07 Production process sophistication
Connecting Mentors	"The U.S. Small Business Administration (SBA) and the Department of Energy (DOE) launched the Entrepreneurial Mentor Corps program, funding four clean energy business accelerators that together matched experienced mentors to 100 clean energy startups across the country." [6]	"The Department of Veterans Affairs (VA) established two integrated business accelerators focused solely on helping our Veterans launch and sustain their own businesses: Veteran Entrepreneurial Transfer (VETransfer), a non-profit business incubator providing physical office space and shared services, and the VetSuccess Employment Accelerator (VetSEA), providing a suite of online tools and resources." [7]	"The National Science Foundation (NSF) has awarded a <u>\$10 million grant</u> over five years to launch a national center for teaching innovation and entrepreneurship at the nearly <u>350 engineering</u> schools throughout the U.S." [8]	"To support and empower the next generation of American clean energy entrepreneurs, the Department of Energy (DOE) <u>announced \$2 million to fund</u> the National University Clean Energy Business Challenge, creating <u>a network of regional student-focused clean energy business creation</u> <u>competitions</u> " [9]	" <u>The Departments of Education and Labor</u> are advancing a youth entrepreneurship agenda that infuses entrepreneurship education into a range of existing programs. This agenda includes a new National Education Startup Challenge, inviting middle school, high school, and college students to develop an innovative solution to an education problem and prepare a <u>business plan</u> for a new company or non-profit organization to deliver that solution." [10]	Reducing Barriers	"Because we can't wait for Congress to enact the President's blueprint for a 21st century immigration system, the Obama Administration is taking executive action to streamline existing <u>visa</u> pathways for immigrant entrepreneurs, retain more foreign-born science and technology graduates from U.S. universities, facilitate immigration by top researchers, and help U.S. startups and other companies compete for global talent." [11]	"President Obama has announced new executive actions to make it easier for young entrepreneurs and other graduates to manage student loan debt, including a "Pay As You Earn" proposal to let borrowers cap their monthly federal loan payments at <u>10% of their income</u> , with any remaining debt balance forgiven <u>after 20 years</u> ." [12]	"Each year, the federal government provides <u>\$2.5 billion</u> in seed funding for small businesses meeting national research needs, through the Small Business Innovation Research (SBIR) and related programs. President Obama signed legislation that will increase this funding level significantly over the next six years, and the U.S. Small Business Administration has reinvented the SBIR, gov website to help companies' access opportunities across eleven federal agencies. "1131
	9 <i>I-I WI</i>	9 <i>I-I WI</i>	9 <i>I-I WI</i>	91-1 WI	91-1 WI		9 <i>I-I WI</i>	91-1 WI	9 <i>I-I WI</i>
_	Theme I- 10	Theme 1- 10	Theme I- 10	Theme 1- 10	Theme I- 10		Theme I- 10	Theme I- 10	Theme I- 10

IM 1-16 "Top Administration leaders hit the road and met wit to identify the most important ways to make governm. IM 1-16 "Accelerating Innovation IM 1-16 "Breakthroughs in science and engineering create for and new jobs. The President has directed all federal." man feer government invests in research and developm The Paratel government invests in research and developm The Paratel government invests in research and developm The Paratel government invests in research and developm The Interneting that commercings from "The Paratel paraters in the statemost of the paraters in the National Science Foundation (NSF) has faunch in the National Science Foundation (NSF) has faunch in the National Science Foundation (NSF) has faunch in the Iab to the markeplac funds reground-breaking ideas from the tab to the markeplac United States." [18] IM 1-16 "The Commerce Department's i6 Challenge funds reground-breaking ideas from the tab to the markeplac formunities - allowing market for a program full relied States." [18] IM 1-16 "The Department of Commerce in coordination with market for the Iab to the market for science in coordination with market for science in coordination with market for the Iab to the market for startups to license the Department of Improve of these new energy technologies to the U.S. market for the shelf, attract additional investments, amprove for the Start for the Start additional investment, amprove for the Start for the startup for the shelf, attract additional investment, amprovetable invertin in the start additio		 h over 1.000 entrepreneurs across the country 1.12 Transparency of government policymaking 1.09 Burden of government regulation 1.09 Burden of government regulation 1.11 Efficiency of legal framework in challenging regulations. 10.04 E-Participation Index 		<i>undations for new industries, new companies,</i> 1.08 Wastefulness of government spending <u>agencies</u> with research facilities to accelerate 12.02 Quality of scientific research institutions shaling the nearly <u>\$150 billion a year</u> that the 10.04 E-Participation ent." [16]	 <i>ed the Innovation Corps (I-Corps), a public-</i> <i>of scientists with mentors from the technology.</i> <i>researchers to transform their work into</i> 5.07 Availability of research and training services 	<i>gional collaborations to bring innovative</i> , 12.04 University-industry collaboration in R&D <i>e. creating new ventures and jobs <u>across the</u></i> 11.07 Production process sophistication	<i>sixteen federal agencies, has created <u>the \$33</u></i> 12.04 University-industry collaboration in R&D <i>purring high-tech growth in 20 urban and</i> 11.07 Production process sophistication	<i>partment of Energy is funding regional</i> 12.04 University-industry collaboration in R&D 12.04 University-industry collaboration in <i>Provement of cutting-edge energy efficiency</i> 5.04 Quality of math and science education 10.07 Production process sophistication	to dramatically reduce the cost and intergy's <u>15,000 unlicensed patents</u> , bringing 6.06 No. procedures to start a business 6.07 No. days to start a business 6.07 No. days to start a business 6.07 No. days to start a business 1.02 Intellectual property protection 1.02 Intellectual property protection 1.02 Intellectual property protection 1.03 ICT use & Gov't efficiency 11.07 Production process sophistication 6.01 Intensity of local competition 6.01 Intensity of local competition 6.02 Extent of market dominance 9.02 Firm-level technology absorption	ed new <u>streamlined agreements</u> for startups to 6.06 No. procedures to start a business entry allow a startup company to take ideas 6.07 No. days to start a business at turn these inventions into life-saving 1.02 Intellectual property protection
91-1 WI 91-1 WI 91-1 WI 91-1 WI 91-1 WI 91-1 WI	oj men paren uppucanono, mchaung a new <u>12-monu</u>	" <u>Top Administration leaders</u> hit the road and met with to <u>identify the most important ways</u> to make governme	Accelerating Innovation	"Breakthroughs in science and engineering create fou and new jobs. The President has directed <u>all federal a</u> the transfer of innovations from "lab to market," mar federal government invests in research and developme	"The National Science Foundation (NSF) has launche <u>private partnership</u> that connects NSF-funded teams o <u>business, and venture capital communities</u> – allowing marketable technologies." [17]	"The Commerce Department's i6 Challenge funds reg ground-breaking ideas from the lab to the marketplac United States." [18]	" <u>The Department of Commerce</u> , in coordination with <u>s</u> <u>million Jobs</u> and Innovation Accelerator Challenge, s <u>r</u> rural regions around the country." [19]	"Through its Innovation Ecosystems Initiative the Dep collaborations across the country that accelerates the and renewable energy technologies from university lat	"America's Next Top Energy Innovator is a program . <u>paperwork for startups</u> to license the Department of E more of these <u>new energy technologies</u> to the U.S. man	"The National Institutes of Health (NIH) has develope license federal biomedical inventions. These agreeme sitting on the shelf, attract additional investments, ana products." [22]
		91-1 WI		91-1 WI	91-1 WI	91-1 WI	91-1 WI	91-1 WI	91-1 WI	11-1 WI

			10.03 ICT use & Gov't efficiency 11.07 Production process sophistication 6.01 Intensity of local competition 6.02 Extent of market dominance 0.05 Extent local conservations
Theme 1- 10	91-1 WI	"The America Invents Act was passed with President Obama's <u>strong leadership</u> after nearly a decade of effort to reform <u>the Nation's outdated patent laws</u> , helping entrepreneurs and innovators <u>avoid costly delays and unnecessary litigation</u> , and letting them focus instead on innovation and job creation." [23]	 1.02 Intellectual property protection 1.02 Intellectual property protection 10.04 E-Participation 10.03 E-Participation 10.05 RC use & gov't efficiency 6.06 No. procedures to start a business 6.07 No. days to start a business 1.11 Efficiency of legal framework in challenging regulations
		Unleashing Market Opportunities	
Theme 1-10	91-1 WI	"Through the Startup America Policy Challenge, the White House is asking entrepreneurs and the broader public for ideas on how we can accelerate entrepreneurial innovation in three priority industries: healthcare, clean energy, and education. Students and other solvers then compete to translate the best ideas into "Policy Business Plans," which will be shared with top Administration officials." [24]	1.12 Transparency of government policymaking 8.01 Gov't prioritization of ICT 8.02 Importance of ICT to gov't vision
Theme 1- 10	91-1 WI	"Green Button is the common-sense idea that electricity customers should be able to download their own detailed household or commercial electricity usage data from their utility website. Entrepreneurs can then build tools to help consumers conserve energy and save money." [25]	8.01 Gov't prioritization of ICT 8.02 Importance of ICT to gov't vision 1.02 Laws relating to ICT 6 Household ICT Use 7.04 Extent of business ICT Use
Theme 1- 10	91-1 WI	"The Education Data Initiative will harness the power of open data and unleash the creativity and entrepreneurial spirit of educators and innovators all over the country. The Department of Education is allowing students to easily download and share their Federal Student Aid data, and is opening up other data resources to foster new tools for students, parents, and teachers." [26]	8.01 Gov't prioritization of ICT 8.02 Importance of ICT to gov't vision 1.02 Laws relating to ICT 6 Household Usage 7.04 Extent of business ICT Use
Theme 1- 10	91-1 WI	"Blue Button provides a secure way for patients to download their health information and <u>share it</u> with health care providers. caregivers, and others they trust. Over 80 million Americans who have health insurance or benefits from the Veterans Administration, Medicare, the Department of <u>Defense</u> , and certain private-sector companies now have access to Blue Button, which promises to fuel innovative new products and services to help Americans manage their health." [27]	 8.01 Gov't prioritization of ICT 8.02 Importance of ICT to gov't vision 1.02 Laws relating to ICT 6 Household ICT Use 7.04 Extent of business ICT Use
Theme 1- 10	91-1 WI	"The Administration is encouraging a nationwide series of Innovation Exchanges, where <u>early-</u> stage innovators are matched with major healthcare organizations to pilot new solutions in health information technology (IT)." [28]	 8.01 Gov't prioritization of ICT 8.02 Importance of ICT to gov't vision 1.02 Laws relating to ICT 6 Household ICT Use 7.04 Extent of business ICT Use 6.15 Degree of customer orientation 6.16 Buyer sophistication

4. Analysis

This paper uses fuzzy sets / qualitative comparative analysis (fs/QCA) (*Please see Annex 1, for further methodological and mathematical details please refer to Ragin, 2000; 2008*).

4.1 Data

Data are taken from WEF Global Competitiveness and Information Technology surveys and reports (2005-2011); data for the outcome are taken from the Cleantech Group-WWF Global Cleantech Innovation report (2009-2011).

4.2 Selection of Cases

38 countries (cases) are selected from the EU27 and G20 countries, where data is available. Therefore, the case scope of this paper is the EU27 (minus Cyprus, Estonia, Latvia, Lithuania, Luxembourg, Malta, and Slovakia: lack of data.) and G20 countries. Israel, Switzerland, and Norway were added, as data is available and the countries are being regarded as being of relevant in looking at emerging cleantech innovation companies internationally (Cleantech Group, 2012).

4.3 The Outcome

The outcome is *Evidence of Emerging Cleantech Innovation* and Startups score (1) *Patents in cleantech sectors*, (OECD database 2008, Environment-related technology patents filed under the Patent Cooperation Treaty weighted by GDP, 45%); 2) *Early-stage private investment*, (Cleantech Group data 2009 – 2011, Amount of venture capital invested in cleantech startups as a proportion of GDP, 45%); 3) *High impact cleantech start-ups*, (Cleantech Group data 2009 – 2011, Number of companies included in the Global Cleantech 100 weighted by GDP, 10%))

		utcome	
Country	Score	Country	Score
Denmark	6.2	Japan	4.6
Israel	8.6	Spain	0.7
Sweden	6.2	Hungary	1.4
Finland	5.7	Czech Republic	2.2
USA	6	Portugal	0.7
Germany	4.9	Brazil	0.4
Canada	4.8	Argentina	0.1
South Korea	5	Italy	0.8
Ireland	3.5	South Africa	0.8
UK	4.2	Slovenia	0.8
Norway	5.1	Poland	0.4
India	2.2	Indonesia	0
China	1.7	Mexico	0.2
Netherlands	4	Bulgaria	0.7
Switzerland	2.6	Romania	0.2
Australia	2	Greece	0.2
Austria	3	Turkey	0.2
Belgium	3.6	Saudi Arabia	0.1
France	2.9	Russia	0.3

Table 5 – The Outcome

4.4 Construction of the Conditions (2005-2011)

The framework markers- and the initiative-informed, selected variables as a set neither represent the initiative nor the ten themes' indicative markers. Nevertheless, they represent the most explicit and targeted enablers (micro-conditions) by the initiative which is well-mapped with the theoretical-analytical framework and its indicative markers. These micro-conditions are used to construct the causal macro-conditions of the emergence of clean technology innovation and startups. By doing so, it became possible to define a "multi-level" policy design and action guide according to the findings with its concrete elements (micro-conditions) and umbrella concepts (macro-conditions). In this sense, these micro- and macro-conditions provide answers to the question of "what", for instance, what are the important factors, umbrella areas, in fostering clean technology innovation and startups?, simply, focus is entrepreneurship. Moreover, this paper neither evaluates nor assesses the Obama Administration's Startup America Initiative. However, the initiative is selected to demonstrate a real life case consisting of "concrete" policy actions which are basically dependent on the availability/presence of these microconditions and which are in line, parallel with the ten-themes (theoretical-analytical framework) and its sixteen indicative markers (concerning new and emerging technologies) in detail. In this sense, the framework markers- and the initiative provide answers to both the question of "why", for instance, why are these micro-conditions selected, and the question of "how", for instance, how can the micro-condition "degree of customer orientation" be fostered?, under what umbrella area can a micro-condition be provided?, simply focus is governance.

WEF Codes & Variables	WEF Questionnaire	Constructed Condition (Equal Weights 2005-2011)
1.02 Intellectual property protection	How would you rate intellectual property protection, including anti-counterfeiting measures, in your country?	
1.05 Irregular Payments and Bribes	In your country, how common is it for firms to make undocumented extra payments or bribes connected with (a) imports and exports; (b) public utilities; (c) annual tax payments; (d) awarding of public contracts and licenses; (e) obtaining favorable judicial decisions.	
1.08 Wastefulness of government spending	How would you rate the composition of public spending in your country?	
1.09 Burden of government regulation	How burdensome is it for businesses in your country to comply with governmental administrative requirements (e.g., permits, regulations, reporting)?	Governance Institutions (8)
1.11 Efficiency of legal framework in challenging regulations	How efficient is the legal framework in your country for private businesses in challenging the legality of government actions and/or regulations?	
1.12 Transparency of government policymaking	How easy is it for businesses in your country to obtain information about changes in government policies and regulations affecting their activities?	
1.19 Efficacy of Corporate Boards	How would you characterize corporate governance by investors and boards of directors in your country?	
1.21 Strength of investor protection	Strength of Investor Protection Index	
11.07 Production process sophistication	In your country, how sophisticated are production processes?	
9.02 Firm-level technology absorption	To what extent do businesses in your country absorb new technology?	

Table 6 - Construction of the Conditions (2005-2011)

7.07 Reliance on professional	In your country, who holds senior management	
management	positions?	Knowledge Sophistication
12.02 Quality of scientific research	How would you assess the quality of scientific research	(11)
institutions	institutions in your country?	
12.04 University-industry	To what extent do business and universities collaborate	
collaboration in R&D	on research and development (R&D) in your country?	
12.06 Availability of scientists and	10 what extent are scientists and engineers available in	
5.02 Tertiary education enrollment	Gross tertiary education enrollment rate	
gross %	Gross tertiary education enronment rate	
5.04 Ouality of math and science	How would you assess the quality of math and science	
education	education in your country's schools?	
5.05 Quality of management schools	How would you assess the quality of management or	
	business schools in your country?	
5.07 Availability of research and	In your country, to what extent are high-quality,	
training services	specialized training services available?	
7.08 Brain drain	Does your country retain and attract talented people?	
6.01 Intensity of local competition	How would you assess the intensity of competition in	
(02 Estant of modest dominance	the local markets in your country?	
6.02 Extent of market dominance	How would you characterize corporate activity in your	
6.03 Anti monopoly policy	To what extent does anti monopoly policy promote	
0.05 Anti-monopoly poney	competition in your country?	
6.04 Extent and effect of taxation	What impact does the level of taxes in your country	
	have on incentives to work or invest?	Market Configuration
6.06 No. procedures to start a	Number of procedures required to start a business	(8)
business		
6.07 No. days to start a business	Number of days required to start a business	
6.15 Degree of customer orientation	How well do companies in your country treat	
	customers?	
6.16 Buyer sophistication	In your country, how do buyers make purchasing	
	decisions?	
8.01 Availability of finalicial	wide variety of financial products and services to	
501 11005	husinesses?	
8.02 Affordability of financial	To what extent does competition among providers of	
services	financial services in your country ensure the provision	
	of financial services at affordable prices?	
8.03 Financing through local equity	How easy is it to raise money by issuing shares on the	Access to Finance
market	stock market in your country?	(6)
8.04 Ease of access to loans	How easy is it to obtain a bank loan in your country	
	with only a good business plan and no collateral?	
8.05 Venture capital availability	In your country, now easy is it for entrepreneurs with	
8.06 Soundness of banks	How would you assess the soundness of banks in your	
8.00 Soundiless of banks	country?	
1.02 Laws relating ICT	How would you assess your country's laws relating to	
	the use of information and communication	
	technologies?	
8.01 Government prioritization of	How much priority does the government in your	Governance ICT
ICT	country place on information and communication	
	technologies?	(Individual/Business/
8.02 Importance of IC1 to	10 what extent does the government have a clear	Government Use of ICT)
government vision of the future	communication technologies to improve your country's	(5)
	overall competitiveness?	Network Readiness
8.03 Government Online Service	The Government Online Service Index assesses the	(1)
	quality of government's delivery of online services	x-7
10.04 E-Participation	The E-Participation Index assesses the quality,	
· ·	relevance, usefulness, and willingness of government	
	websites for providing online information and	
	participatory tools and services to their citizens	
1		

4.5 Calibration of the Outcome and the Conditions

Table 7 below provides descriptive statistics of the outcome and the conditions.

Outcome	Mean	Std. Dev.	Minimum	Maximum	N Cases	Missing
Evidence of	2.552632	2.273849	0	8.6	38	0
Emerging						
Cleantech						
Innovation						
Conditions	Mean	Std. Dev.	Minimum	Maximum	N Cases	Missing
Governance	4.230122	0.6883863	2.9302	5.3539	38	0
Institutions						
Knowledge	4.713627	0.6706062	3.4767	5.858	38	0
Sophistication						
Market	4.530275	0.5338957	3.4801	5.3307	38	0
Configuration						
Access to	4.575755	0.6297594	3.0628	5.4989	38	0
Finance						
Governance ICT	4.575211	0.707845	3.418	5.694	38	0

 Table 7 – Descriptive Statistics

Table 8 below provides the calibration information (fully-out, cross-over, fully-in thresholds) for the formation of fuzzy-sets. Direct method of calibration is used (Ragin, 2008)

Outcome	Minimum	Fully-Out (0.05)	Mean	Cross-over (0.50)	Fully-In (0.95)	Maximum
Evidence of	0	0.70	2.552632	2.49	4.00	8.6
Emerging						
Cleantech						
Innovation						
Conditions	Minimum		Mean			Maximum
Governance	2.9302	3.54	4.230122	4.23	4.92	5.3539
Institutions						
Knowledge	3.4767	4.04	4.713627	4.72	5.38	5.858
Sophistication						
Market	3.4801	4.00	4.530275	4.53	5.06	5.3307
Configuration						
Access to	3.0628	3.95	4.575755	4.58	5.20	5.4989
Finance						
Governance ICT	3.418	3.87	4.575211	4.58	5.24	5.694

Table 8 – Calibration and Fuzzy Set Memberships

Raw data and fuzzy-transformed values are given in the Table 9 below, according to these three thresholds (fully-out, cross-over, fully-in) of direct method of calibration, the membership values are calculated.

Country	Outcome		Gov.		Know.		Market		Acc.		Gov.	
ISO3	Raw	Fuzzy	Inst. Raw	Fuzzy	Soph. Raw	Fuzzy	Conf. Raw	Fuzzy	Finance Raw	Fuzzy	ICT Raw	Fuzzy
ARG	0.1	0.02	2.930181	0	4.040946	0.05	3.480077	0	3.06276	0	3.522	0.01
AUS	2	0.31	4.888814	0.95	5.202009	6.0	5.26916	0.98	5.294777	0.97	5.186	0.93
AUT	m	0.73	4.701039	0.89	5.099115	0.85	4.944478	0.91	4.905891	0.83	5.09	0.9
BEL	3.6	0.9	4.445705	0.72	5.421849	0.96	4.925695	0.9	4.97626	0.87	4.906	0.8
BRA	0.4	0.03	3.350265	0.02	4.053491	0.05	3.516638	0	4.397388	0.3	3.87	0.05
BGR	0.7	0.05	3.299587	0.02	3.476668	0	3.77148	0.01	3.70351	0.02	3.698	0.02
CAN	4.8	0.99	5.085804	0.98	5.377545	0.95	5.261785	0.98	5.325514	0.97	5.326	0.96
CHN	1.7	0.21	3.90742	0.2	4.049463	0.05	4.096108	0.08	3.995198	0.06	4.078	0.11
CZE	2.2	0.38	3.559126	0.05	4.671339	0.45	4.386744	0.31	4.159717	0.12	4.352	0.28
DNK	6.2	T	5.295258	0.99	5.477218	0.97	5.247803	0.98	5.085029	0.92	5.634	0.99
FIN	5.7	T	5.353941	0.99	5.858027	0.99	5.073478	0.96	5.465095	0.99	5.492	0.98
FRA	2.9	0.69	4.517766	0.78	5.16356	0.88	5.023209	0.94	5.046933	6.0	5.036	0.88
DEU	4.9	0.99	4.767954	0.91	5.253109	0.92	4.937552	0.91	4.813134	0.75	5.176	0.93
GRC	0.2	0.02	3.274057	0.02	4.127112	0.07	3.959999	0.04	4.145436	0.11	3.914	0.06
HUN	1.4	0.14	3.443597	0.03	4.36168	0.17	3.903076	0.03	3.947013	0.05	4.18	0.16
IND	2.2	0.38	3.930099	0.21	4.462297	0.24	4.350484	0.27	4.819487	0.76	4.054	0.1
IDN	0	0.02	3.847726	0.16	4.047405	0.05	4.129354	0.09	4.407597	0.31	3.69	0.02
IRL	3.5	0.88	4.883785	0.94	5.114676	0.86	5.012391	0.94	4.363765	0.26	4.918	0.81
ISR	8.6	T	4.627244	0.85	5.13692	0.87	4.361144	0.28	4.963966	0.86	4.938	0.82
ITA	0.8	0.06	3.323526	0.02	4.064956	0.05	4.31217	0.23	3.810603	0.02	4.1	0.12
JPN	4.6	0.99	4.676413	0.87	5.319318	0.94	4.99928	0.93	4.53721	0.45	5.088	0.9
MEX	0.2	0.02	3.543175	0.05	3.629889	0.01	3.824864	0.02	3.815475	0.03	3.79	0.03
NLD	4	0.95	4.897607	0.95	5.346555	0.95	4.880186	0.88	5.259822	0.96	5.394	0.97
NOR	5.1	0.99	5.107541	0.98	5.274756	0.93	5.172809	0.97	5.498922	66.0	5.344	0.96
POL	0.4	0.03	3.595233	0.06	4.162157	0.08	4.034888	0.06	4.157772	0.12	3.776	0.03
PRT	0.7	0.05	3.965545	0.24	4.307712	0.14	4.207039	0.14	4.647998	0.58	4.524	0.45
ROU	0.2	0.02	3.439821	0.03	3.781135	0.02	4.0525	0.06	3.709731	0.02	3.826	0.04

Table 9 – Raw and Fuzzy Values of Cases

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0.02	0.01	0.4	0.07	0.95	0.33	0.99	0.98	0.04	0.95	0.98
3.652	3.418	4.48	3.952	5.254	4.404	5.694	5.5	3.84	5.262	5.5
0	0.82	0.07	0.91	0.08	0.6	0.99	0.97	0.1	0.95	0.95
3.454318	4.901146	4.050135	5.056509	4.078328	4.660973	5.481953	5.343248	4.129731	5.185383	5.220952
0.02	0.55	0.11	0.41	0.75	0.21	0.93	0.97	0.48	0.93	0.99
3.804666	4.565631	4.156583	4.467562	4.724516	4.297774	4.997541	5.173213	4.518398	4.979469	5.330693
0.05	0.14	0.28	0.04	0.88	0.31	0.98	0.99	0.02	0.93	0.99
4.073581	4.314417	4.502373	4.026127	5.148844	4.53887	5.634979	5.650021	3.881143	5.296078	5.770492
0.04	0.79	0.33	0.88	0.22	0.26	0.99	0.96	0.05	0.95	0.89
3.492779	4.528316	4.071996	4.688807	3.938744	3.991209	5.230958	4.973119	3.53425	4.917748	4.718498
0.02	0.02	0.06	0.06	0.99	0.05	Т	0.55	0.02	0.97	1
0.3	0.1	0.8	0.8	ц	0.7	6.2	2.6	0.2	4.2	9
RUS	SAU	SVN	ZAF	KOR	ESP	SWE	CHE	TUR	GBR	USA

Note to Table 9: Higher scores denote better performance

4.6 Analysis of Necessary Conditions

For a condition to be necessary condition its membership score on the outcome have to be consistently lower than the membership score of the causal factor under consideration (Yi <= Xi). A causal condition is conventionally called "necessary" or "almost always necessary" if the consistency score exceeds the threshold of 0.9. *Knowledge Sophistication* and *Governance ICT* are such type of necessary conditions. Coverage indicates the empirical relevance or importance of a condition. Coverage scores indicate these two conditions are also empirically relevant.

Conditions tested:	Consistency	Coverage
Governance Institutions	0.874929	0.798651
Knowledge Sophistication	0.944286	0.873751
Market Configuration	0.892552	0.815584
Access to Finance	0.813530	0.727874
Governance ICT	0.931211	0.860746

Table 10 – Analysis of Necessary Conditions

4.7 Truth Table Minimization at Consistency Level: 0.80

Truth table solution is a list of different combinations of causal conditions which have met specified criteria of sufficiency for the outcome to occur. Figure 1 below represents the truth table minimization at consistency level 0.80. For the raw consistency scores below 0.80, the outcome is set to 0, and above outcome is set to 1 since consistency scores of less than 0.75 mean that there is considerable inconsistency.

	8							
fgovinst	fknwsoph	fmktcfg	ffinaccs	number	feeco	raw consist. $ abla$	PRI consist.	product
1	1	1	1	14	1	0.887895	0.865844	0.768779
1	1	1	0	2	1	0.875000	0.804082	0.703571
0	1	1	0	1	1	0.848943	0.709302	0.602157
1	1	0	1	1	1	0.831615	0.711765	0.591914
1	0	1	1	1	0	0.608025	0.302198	0.183744
1	0	0	1	1	0	0.509317	0.221675	0.112903
0	0	0	1	3	0	0.424658	0.136986	0.058172
0	0	0	0	15	0	0.165144	0.034931	0.005769

Figure 1 - Truth Table Minimization at Consistency Level: 0.80

There are three solutions to each truth table analysis: (1) a "complex" solution that avoids using any counterfactual cases (rows without cases—"remainders"); (2) a "parsimonious" solution, which permits the use of any remainder that will yield simpler (or fewer) recipes; (3) an "intermediate" solution, which uses only the remainders that survive counterfactual analysis based on theoretical and substantive knowledge (which is input by the researcher).Generally, intermediate solutions are best set of solutions (Ragin, 2008).

4.7.1 Truth Table Analysis

The parsimonious solution is the minimal set, treating all combinations of conditions (truth table rows) without cases as "don't cares." The parsimonious solution contains what cannot be eliminated from the most complex solutions. The parsimonious solutions can be considered as informative but incomplete. The solution excludes explanatory power contained by logical remainders (Ragin, 2008).

```
--- PARSIMONIOUS SOLUTION ---
frequency cutoff: 1.000000
consistency cutoff: 0.831615
               raw
                        unique
             raw unique
coverage coverage consistency
            ----- -----
fknwsoph
             0.944287 0.944287
                                   0.873751
solution coverage: 0.944287
solution consistency: 0.873751
Cases with greater than 0.5 membership in term fknwsoph:
USA (0.99,1), FIN (0.99,1), CHE (0.99,0.55), SWE (0.98,1),
DNK (0.97,1), BEL (0.96,0.9), CAN (0.95,0.99),
NLD (0.95,0.95), JPN (0.94,0.99), GBR (0.93,0.97),
NOR (0.93,0.99), DEU (0.92,0.99), AUS (0.9,0.31),
KOR (0.88,0.99), FRA (0.88,0.69), ISR (0.87,1),
IRL (0.86,0.88), AUT (0.85,0.73)
```

This parsimonious solution suggests that *Knowledge Sophistication* is the locus of the emergence of cleantech innovation and startups.

Formula 1: Knowledge Sophistication (Consistency: 0.876, Coverage: 0.944)

Knowledge Sophistication is a "Knowledge Triangle" between Research, Education and Innovation, or Industry, Intermediaries and University:

- Innovation/Industry: Production process sophistication, Firm-level technology absorption, Reliance on professional management
- Research/Intermediaries: Quality of scientific research institutions, Availability of research and training services, Availability of scientists and engineers, University-industry collaboration in R&D, Brain drain
- Education/University: Tertiary education enrollment, gross %; Quality of math and science education; Quality of management schools

Intermediate solution can be preferred in fuzzy sets analyses to both complex (See Appendix A) and parsimonious solutions, by taking into account only the logical remainders that are most reasonable in relation to the established theoretical-analytical framework. Using the "intermediate solution" allows and justifies the necessary conditions (Ragin, 2008).

--- INTERMEDIATE SOLUTION --frequency cutoff: 1.000000 consistency cutoff: 0.831615 unique raw coverage coverage consistency ~ffinaccs*fmktcfg*fknwsoph 0.239340 0.090392 0.00 0.776009 0.627061 0.890411 solution coverage: 0.866401 solution consistency: 0.897527 Cases with greater than 0.5 membership in term ~ffinaccs*fmktcfg*fknwsoph: KOR (0.75,0.99), IRL (0.74,0.88), JPN (0.55,0.99) Cases with greater than 0.5 membership in term ffinaccs*fknwsoph*fgovinst: FIN (0.99,1), SWE (0.98,1), CHE (0.96,0.55), CAN (0.95,0.99), NLD (0.95,0.95), NOR (0.93,0.99), GBR (0.93,0.97), DNK (0.92,1), AUS (0.9,0.31), USA (0.89,1), ISR (0.85,1), AUT (0.83,0.73), FRA (0.78,0.69), DEU (0.75,0.99), BEL (0.72,0.9)

The solution can be reduced into:

Formula 2: Knowledge Sophistication AND (Governance Institutions AND Access to Finance OR Market Configuration AND Absence of Access to Finance) (Consistency: 0.897, Coverage: 0.866)

This intermediate solution suggests that *Knowledge Sophistication* is the locus of the emergence of cleantech innovation and startups. Solution continues to suggest that in the cases of low levels or absence of *Access to Finance, Market Configuration*, (Korea, Japan and Ireland are strong cases), and in the cases, where *Access to Finance* is available, *Governance Institutions* defines the outcome. This situation indicates that these roles are complementary. Overall solution suggests that both mechanisms can be integrated in order to foster *Knowledge Sophistication* and therefore, emergence of cleantech innovation and startups. Figure 1 below illustrates *The Enabler Triangle* -around *Knowledge Sophistication* (Knowledge Triangle) – as a policy design and an action guide towards micro-conditions used to construct these causal macro-conditions.



4.8 Truth Table Minimization at Consistency Level: 0.80 (Role of Governance ICT)

Figure 3 below represents the truth table minimization at consistency level 0.80. For the raw consistency scores below 0.80, outcome is set to 0, and above outcome is set to 1.

fgovinst	fknwsoph	fmktcfg	ffinaccs	fnetrdi	number	feeco	raw consist. \bigtriangledown	PRI consist.
1	1	1	0	1	2	1	0.915254	0.867841
1	1	1	1	1	14	1	0.898174	0.878864
0	1	1	0	1	1	1	0.891525	0.792208
1	1	0	1	1	1	1	0.881226	0.796053
1	0	1	1	0	1	0	0.578073	0.248521
1	0	0	1	0	1	0	0.493590	0.189744
0	0	0	1	0	3	0	0.419580	0.126316
0	0	0	0	0	15	0	0.160625	0.028783

Figure 3 - Truth Table Minimization at Consistency Level: 0.80

4.8.1 Truth Table Analysis (Separate and Combined Role of Governance ICT)

--- PARSIMONIOUS SOLUTION --frequency cutoff: 1.000000 consistency cutoff: 0.881226

	raw	unique	
	coverage	coverage	consistency
fknwsoph	0.944287	0.029562	0.873751
fnetrdi	0.931211	0.016487	0.860746

solution coverage: 0.960773
solution consistency: 0.846269

Cases with greater than 0.5 membership in term fknwsoph: USA (0.99,1), FIN (0.99,1), CHE (0.99,0.55),SWE (0.98,1),DNK (0.97,1), BEL (0.96,0.9), CAN (0.95,0.99), NLD (0.95,0.95), JPN (0.94,0.99), GBR (0.93,0.97), NOR (0.93,0.99), DEU (0.92,0.99), AUS (0.9,0.31), KOR (0.88,0.99), FRA (0.88,0.69), ISR (0.87,1), IRL (0.86,0.88), AUT (0.85,0.73)

Cases with greater than 0.5 membership in term fnetrdi: DNK (0.99,1), SWE (0.99,1), USA (0.98,1), CHE (0.98,0.55), FIN (0.98,1), NLD (0.97,0.95), CAN (0.96,0.99), NOR (0.96,0.99), GBR (0.95,0.97), KOR (0.95,0.99), DEU (0.93,0.99), AUS (0.93,0.31), JPN (0.9,0.99), AUT (0.9,0.73), FRA (0.88,0.69), ISR (0.82,1), IRL (0.81,0.88), BEL (0.8,0.9)

This parsimonious solution suggests that *Knowledge Sophistication* is the locus of emergence of cleantech innovation. And *Governance ICT* can also be a locus of emergence of cleantech innovation. The parsimonious solutions can be considered as informative but incomplete.

Formula 3: Knowledge Sophistication OR Governance ICT (Consistency: 0.846, Coverage: 0.96)

INTERMEDIATE SOLUTION frequency cutoff: 1.000000 consistency cutoff: 0.881226			
consistency cutoir. 0.001220	raw coverage	unique coverage	consistency
<pre>fnetrdi*~ffinaccs*fmktcfg*fknwsoph fnetrdi*ffinaccs*fknwsoph*fgovinst</pre>	0.229107 0.766913	0.086981 0.624785	0.926437 0.899933
solution coverage: 0.853894 solution consistency: 0.905911			
Cases with greater than 0.5 members fnetrdi*~ffinaccs*fmktcfg*fknwsoph	ship in term :		
KOR (0.75,0.99),IRL (0.74,0.88), JH	PN (0.55,0.99)	
Cases with greater than 0.5 members fnetrdi*ffinaccs*fknwsoph*fgovinst	ship in term :		
FIN (0.98,1), SWE (0.98,1), CHE (0. NLD (0.95,0.95), NOR (0.93,0.99), (.96,0.55), CAN GBR (0.93,0.9	N (0.95,0.99 7), DNK (0.9	9), 92,1),

AUS (0.9,0.31), USA (0.89,1), AUT (0.83,0.73), ISR (0.82,1), FRA (0.78, 0.69), DEU (0.75, 0.99), BEL (0.72, 0.9)

This intermediate solution suggests that *Governance ICT* improves overall solution consistency. Solution consistency without *Governance ICT* is 0.897527 (Formula 2) and solution consistency with *Governance ICT* is 0.905911. The difference may be considered very low; however, this situation indicates already embedded use of ICT in the actions towards or in the fields of *Knowledge Sophistication, Market Configuration, Governance Institutions* and *Access to Finance.* Therefore, this intermediate solution suggests that *Knowledge Sophistication* and *Governance ICT* form the locus of the emergence of cleantech innovation and startups. The solution can be reduced into:

Formula 4: Knowledge Sophistication AND Governance ICT AND (Governance Institutions AND Access to Finance OR Market Configuration AND Absence of Access to Finance) (Consistency: 0.906, Coverage: 0.853)

The solution suggests that *Knowledge Sophistication* and *Governance ICT* should be enhanced by *Market Configuration* (for the cases of low levels or absence of *Access to Finance*) and by *Governance Institutions* (for the cases, where *Access to Finance* is present. Overall solution suggests that both mechanisms can be integrated to foster the emergence of cleantech innovation and startups. Figure 2 below illustrates *The Enabler IC(T)riangle* -around *Knowledge Sophistication* (Knowledge Triangle) - as a policy design and an action guide towards micro-conditions used to construct these causal macro-conditions (*Please also see Annex 2, 3 and 4*).



5. Discussions and Conclusions

This paper investigates multi-conjunctural causation (and associated governance) patterns of the emergence of clean technology innovation and startups. The theoretical-analytical framework is based on ten (10) themes typology for eco-innovation policy making and evaluation (Kemp, 2011). The theoretical-analytical framework consists of 1) the need for policy to be based on identified barriers, 2) preventing windfall profits, 3) specific versus generic support policies, 4) balance between policy measures and timing, 5) targeted spending in technological areas where innovation is needed, 6) missions, 7) strategic intelligence for innovation, 8) portfolios, 9) policy learning, 10) policy coordination and public-private interactions (for further details please refer to (Kemp, 2011).

This framework is further detailed into its sixteen (16) indicative markers concerning emerging and new technologies. These indicative markers are 1) Observed Barriers, 2) Prioritization and Targeting of Research Areas, 3) Technological Opportunities, 4) Opportunities of Related Variety, 5) Diversity in Research and Innovation, 6) Knowledge Absorption, 7) Improvement of Innovation System, 8) Regulatory Barriers in Entry/Exit, 9) Regulatory Capture, 10) Policy Adjustment, 11) Good Mix of Policy, 12) Policy Learning, 13) Ambitious Systemic Targets, 14) Policy Signals, 15) Socially and Financially Sustainable Policy, and 16) Positive External Economies.

These indicative markers of the framework and related activities are tracked through the details of the Obama Administration's Start-up America Initiative (5 policy areas and 28 policy actions). In all areas and actions, concrete action designs and implementations are evaluated as consistently parallel to the theoretical-analytical framework and its indicative markers.

The framework markers- and the initiative-informed selection are then performed to choose variables from WEF global competitiveness and information technology reports. In total, thirty four (34) variables are selected which are explicitly targeted or brought into play by the initiative. Therefore, these variables are targeted enabling micro-conditions. These micro-conditions are then used to construct five (5) causal macro-conditions governing the emergence of clean technology innovation and startups.

These causal conditions are: 1) Governance Institutions (Intellectual property protection, Irregular Payments and Bribes, Wastefulness of government spending, Burden of government regulation, Efficiency of legal framework in challenging regulations, Transparency of government policymaking, Efficacy of Corporate Boards, Strength of investor protection); 2) Knowledge Sophistication (Production process sophistication, Firm-level technology absorption, Reliance on professional management, Quality of scientific research institutions, University-industry collaboration in R&D, Availability of scientists and engineers, Tertiary education enrollment, Quality of math and science education, Quality of management schools, Availability of research and training services, Brain drain; 3) Market Configuration (Intensity of local competition, No. procedures to start a business, No. days to start a business, Degree of customer orientation, Buyer sophistication); 4) Access to Finance (Availability of financial services, Affordability of financial services, Financing through local equity market, Ease of access to loans, Venture capital availability, Soundness of banks), and 5) Governance ICT (Individual / Business / Government Use of ICT) or simply, Networked Readiness)

Constructing these macro-level conditions allowed us to test if these macro-conditions can explain the emergence of clean technology innovation and start-ups throughout certain political geographies and economies of the world. 38 countries are selected from the EU27 and G20 countries, where data is available. Fuzzy sets / qualitative comparative analysis (fs/QCA) is applied to be able to detect multi-conjunctural causation patterns that can reach equifinality: the emergence of clean technology innovation and start-ups.

The results show that the locus of the emergence of clean technology innovation and startups is *Knowledge Sophistication*. Simply, networks are central, the sophistication of the Knowledge Triangle (Education, Research, Innovation / University, Intermediaries, Industry) is a necessary condition, however, not a sufficient solution in itself, so, incomplete. This solution can be associated with technology push, supply-side policies, technological frontier-capabilities, and even autonomous technology. On the other hand, Market Configuration and Governance Institutions, although they are not that central to the process as *Knowledge Sophistication* is, these two conditions play a complementary role, according to low levels (or absence), and high levels (or presence) of Access to Finance, respectively; and by coupling with Knowledge Sophistication, the overall solution define the multi-conjunctural causation (and associated governance) pattern of the emergence of clean technology innovation and startups. The last part of the solution can be associated with market pull, demand-side policies, policy environment, and finance, but more importantly, the overall solution represents that the issue at hand requires a holistic, socio-technical systems approach. These findings are in line with the theoretical-analytical framework of this paper which draws on the systems of innovation literature and evolutionary-institutional approaches, and also the findings are parallel to the coverage, scope and system-wide inter-linked features of 28 different actions in 5 different policy areas of the Obama Administration's Startup America Initiative. The theoretical-analytical framework and results can be further used to scrutinize the conditions in the interesting country cases.

Therefore, "*The Enabler Triangle*" (State-Finance-Market) could be defined, around *the Knowledge Triangle* (Education, Research, Innovation / University, Intermediaries, Industry). Finally, it is detected that *Governance ICT* has an embedded feature and cultivates both *the Enabler Triangle* around the locus, and the locus itself, which is *Knowledge Sophistication* (Knowledge Triangle). The theoretical-analytical framework and results, therefore, can be further used to construct "*Green IT Initiatives*", policy design and actions. For governance and entrepreneurship, the structure and agents' mutual interaction define the core of policy recommendations. Associated policy design towards the enabler macro-conditions and concrete action guide towards the enabler micro-conditions are illustrated to construct holistic policy initiatives and agendas in the field.

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Feature	Set-theoretic	Regression Analysis
	Qualitative Comparative	
	Analysis	
Orientation	Case-Oriented	Variable-oriented
Causality	Causal Interpretation	Causal Inference
Best Practice Causal Homogeneity and Additivity	 *Clearly explaining how both crisp and fuzzy sets are constructed, *Justfying consistency and coverage on theoretical and substantive grounds, *QCA avoids assuming causal homogeneity and additivity *QCA seeks to discern the 	*Isolating and estimating the effect of a causal variable on an outcome variable, in the face of competition from rival causal variables representing rival explanations of the outcome. *The underlying goal is to approximate the experimental design standard as closely as possible using non-experimental data *The goal of analysis is to estimate the net, independent effect of each causal variable on the outcome.
	different combinations of causally relevant conditions linked to an outcome.	*Estimates typically assume causal homogeneity (that a single causal model applies to all cases) and additivity (that the effect of a causal variable is the same regardless of the values of the other causal variables).
Analytic Strategy	QCA is an analytic strategy that structures the dialogue of ideas and evidence in comparative research	Regression analysis is a data analytic technique
Analytic Engine	Set-theoretic relations	Correlations
Relations	Set theoretic relations are asymmetrical	Correlations are symmetrical
Algebra base	Algebra of sets	Linear algebra
Structure	Outcome-Conditions	Dependent-Independent Variable

Annex 1 – Fs/QCA in comparison to Regression Analysis

Source: Ragin C., (2005), Core versus Tangential Assumptions in Comparative Research, <u>http://polisci.berkeley.edu/people/faculty/CollierD/4c%20-%20Comment%20by%20Ragin%20-</u> <u>%20%202005.pdf</u> (Accessed May 2012)

Annex 2– Complex Solutions

--- COMPLEX SOLUTION --frequency cutoff: 1.000000 consistency cutoff: 0.831615

	raw coverage	unique coverage	consiste	ency
fknwsoph*fmktcfg*~ffinaccs fgovinst*fknwsoph*ffinaccs	0.239340 0.776009	0.090392 0.627061	0.893843 0.890411	-
solution coverage: 0.866401 solution consistency: 0.897527				
Cases with greater than 0.5 me	mbership in [.]	term fknwsop	h*fmktcfo	g*~ffinaccs:
KOR (0.75,0.99), IRL (0.74,0.8	8), JPN (0.5	5 , 0.99)		
Cases with greater than 0.5 me	mbership in ·	term fgovins	t*fknwsor	h*ffinaccs:
FIN (0.99,1), SWE (0.98,1), CH NLD (0.95,0.95), NOR (0.93,0.9 AUS (0.9,0.31), USA (0.89,1), FRA (0.78,0.69), DEU (0.75,0.9	E (0.96,0.55 9), GBR (0.9 ISR (0.85,1) 9), BEL (0.72), CAN (0.95 3,0.97), DNK , AUT (0.83, 2,0.9)	,0.99), (0.92,1) 0.73),	,
COMPLEX SOLUTION frequency cutoff: 1.000000 consistency cutoff: 0.881226				
-	co	raw u verage co	nique verage	consistency
fknwsoph*fmktcfg*~ffinaccs*fne fgovinst*fknwsoph*ffinaccs*fne	trdi 0.2 trdi 0.7	29107 0.0 66913 0.6	86981 24787	0.926437 0.899933
colution coverage. 0 952904				

solution coverage: 0.853894 solution consistency: 0.905911

Cases with greater than 0.5 membership in term fknwsoph*fmktcfg*~ffinaccs*fnetrdi:

KOR (0.75,0.99), IRL (0.74,0.88), JPN (0.55,0.99)

Cases with greater than 0.5 membership in term fgovinst*fknwsoph*ffinaccs*fnetrdi: FIN (0.98,1),SWE (0.98,1), CHE (0.96,0.55), CAN (0.95,0.99), NLD (0.95,0.95), NOR (0.93,0.99), GBR (0.93,0.97), DNK (0.92,1), AUS (0.9,0.31), USA (0.89,1), AUT (0.83,0.73), ISR (0.82,1), FRA (0.78,0.69),DEU (0.75,0.99), BEL (0.72,0.9)

Annex 3– Absence of Emerging Cleantech Innovation and Startups

In best-practice fs/QCA analyses, negation of the outcome is also investigated. Absence or low levels of *Knowledge Sophistication, Governance Institutions, Market Configuration* and *Governance ICT* lead to absence or low levels of emergence of cleantech innovation and startups. Even if *Governance Institutions* and *Access to Finance* are present, lack of *Knowledge Sophistication* and *Governance ICT* leads to the absence or low levels of emergence of cleantech innovation and startups.

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--- INTERMEDIATE SOLUTION ---
frequency cutoff: 1.000000
consistency cutoff: 0.860465
Assumptions:
                                          raw
                                                   unique
                                        coverage coverage consistency
                                        ----- ----- ------
~fnetrdi*~fmktcfg*~fknwsoph*~fgovinst
                                       0.734934 0.634983 0.967118
~fnetrdi*ffinaccs*~fknwsoph*fgovinst
                                        0.174424 0.074473 0.894472
solution coverage: 0.809407
solution consistency: 0.966647
Cases with greater than 0.5 membership in term
~fnetrdi*~fmktcfg*~fknwsoph*~fgovinst: BGR (0.98,0.95),
 ARG (0.95,0.98), BRA (0.95,0.97), RUS (0.95,0.98),
 MEX (0.95,0.98), ROU (0.94,0.98), GRC (0.93,0.98),
 POL (0.92,0.97), IDN (0.84,0.98), HUN (0.83,0.86),
 CHN (0.8,0.79), ITA (0.77,0.94), IND (0.73,0.62),
 ESP (0.67,0.95), SVN (0.6,0.94), PRT (0.55,0.95),
 CZE (0.55,0.62), TUR (0.52,0.98)
Cases with greater than 0.5 membership in term
~fnetrdi*ffinaccs*~fknwsoph*fgovinst: ZAF (0.88,0.94),
 SAU (0.79,0.98)
```

"Large-scale targeted government intervention in the innovation system and support to knowledge-based firms, technologies, products and services are required to compensate for declining innovation support from the private sector and boost economic growth. 'Picking winners' approaches that proved successful during World War II and afterwards need to be revisited, to hasten recovery from the current economic crisis and manage the transition to a knowledge-based regime."

Source: Etzkowitz H, Ranga M. (2009), A trans-Keynesian vision of innovation for the contemporary economic crisis: 'picking winners' revisited, *Science and Public Policy 36 (10): 799-808*

Annex 4 – Fs/QCA XY Plot – The Solution



Figure Appendix C - fs/QCA XY Plot – The Solution (Consistency: 0.906, Coverage: 0.853)

"Consistency Region: Regions A and B are where maximum consistency can occur." Source: J.M. Mendel, M. Korjani, Charles Ragin's Fuzzy Set Qualitative Comparative Analysis (fsQCA) used for linguistic summarizations, Inform. Sci. (2012), <u>http://dx.doi.org/10.1016/j.ins.2012.02.039</u> (Accessed May 2012)